

CONFERENCE PROGRAM

March 8-10, 2015

Safari Park Hotel Nairobi, Kenya









Dear Somali Investment Forum Attendee:

On behalf of Shuraako, I extend a warm welcome to the Somali Investment Forum, Returning Capital for Growth.

This forum convenes under one roof over 200 stakeholders representing the Somali private sector community (local and diaspora), entrepreneurs and investors, cooperatives and associations, bi-lateral organizations and NGOs.

Shuraako's goal is to Connect stakeholders, Invest in local business, and create Jobs, collectively bringing sustainable development with greater stability.

Some of you have come to elicit letters of interest and catalyze investment, while others are here to find promising businesses in which to invest or contribute your expertise to accelerate private sector growth. But whether you are seeking or placing capital we encourage you to network, participate in the facilitated dialogue, dig a little deeper into the domains of the Somali entrepreneur ecosystem—domains such as Markets, Policy, Finance, Culture, Business Support, and Human Capital.

The forum's success will come partly from what happens during these 2 ¹/₂ days together, but even more so from what happens after we've all gone home. Our goals for the forum include:

- Helping entrepreneurs attain letters of interest that will move through the due diligence process to full investment
- Advancing dialogue on issues that affect both individual businesses and associations alike
- Working cooperatively to identify business regulations and policy recommendations that can solve problems and grow a healthy economy
- Promoting a level playing field that encourages healthy competiti on, which in turn will benefit all Somalis

But why this, and why now?

Because sustainable development and a robust economy are critical to propel Somalia to a new era of prosperity as it moves from aid dependence to self-reliance. Responsible private enterprise is the epitome of sustainable development. Responding to the profit motive, entrepreneurs invest in ideas and facilities and nurture opportunities that employ local talent and improve overall well-being. Sustainable development encourages greater civic participation and generates necessary resources to support effective governance. It's a reciprocal relationship that invites a virtuous cycle toward peace and stability.

If by forum's end you believe the event adds value, let us know. Where it can improve, tell us. We want your feedback and intend to take lessons learned to design future events. Partnering to address common needs brings critical leverage, particularly for medium to micro businesses. We encourage you to come together, organize your actions, support your sector, provide recommendations to policy makers, and improve the business environment. Thank you for playing your part in this forum today, and in your community tomorrow.



You as stakeholders hold the answers to a prosperous Somalia. Partnering we achieve more.

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Lee C. Sorensen Director, Shuraako

CONFERENCE HIGHLIGHTS

We encourage you to take part in the diverse range of activities planned for the Somali Investment Forum: Returning Capital for Growth (SIF) – from networking opportunities to the Trade Show to the sector specific breakout sessions. This Forum is an excellent opportunity to make key business contacts, collaborate with peers on strategies that grow your business, and meet potential investors.

NETWORKING OPPORTUNITIES

There are numerous opportunities to network during the SIF. For example, lunches, refreshment breaks, and evening receptions offer the opportunity to meet new people, share ideas and make new connections.

TRADE SHOW

The Trade Show is a unique opportunity to learn more about businesses and organizations attending the Forum. Entrepreneurs and exhibitors will host booths to engage with other Forum participants and tell the story of what they do.

FORUM SESSIONS

Sessions will facilitate relevant and practical discussions for private sector players.

Women in the Private Sector (Session 7a)

Women are vital to an economy, yet face particular private sector challenges. This session will explore those unique opportunities and barriers female entrepreneurs face, and strategies to optimize their business.

Youth Entrepreneurship Workshop (Session 7b)

Somali youth (14-29 years old) comprise 70% of the population, but are disproportionately unemployed. Somali youth unemployment (67%) ranks as one of the highest in the world. This workshop will instruct young entrepreneurs on what it takes to go from a business concept to a start-up, and the support services available to help them get there.

The Power of Networks: Business Associations Workshop (Session 7c)

Business associations play an important role in the entrepreneur ecosystem, particularly in a developing country. This session will discuss the power of networks and the critical role that business associations, chambers of commerce, cooperatives, universities, and BDS provides can play in stimulating the private sector and supporting entrepreneurs.

Renewable Energy

(Session 1 & 2d)

Somalia has some of the highest energy tariffs in the world; and the high cost of energy is a common challenge to all Somali businesses. In the two Renewable Energy sessions panelists will identify and quantify shortcomings of Somali energy generation and consumption. The second, a breakout session, will explore in greater depth the trends, opportunities, challenges, and common needs of the sector.

LOGISTICS

Notice and Consent for Audiovisual Recording

During the course of the Somali Investment Forum, all sessions will be audio and visually recorded. By attending the 2015 Somali Investment Forum, you consent to being filmed, taped, photographed, and/or recorded for the purposes of record taking and generating subsequent reports and/or videos. The One Earth Future Foundation and Shuraako program reserve the right to use these materials at their discretion including the creation of forum related reports and/or videos referred to above.

Internet Access

Internet access is the sole responsibility of the attendee. The SIF does not provide free access during the meetings. Individuals can purchase at their own expense from the Safari Park Hotel internet access at \$25 per day (for people not staying at Safari Park Hotel). To access the internet, open a web browser and you will be directed to enter the conference code "docomo". Follow the instructions in the browser from there.

Business Center

Located immediately adjacent to the Jambo Conference Center, the Paradise Business Centre is available between 7:00-23:00 daily. The Paradise Business Center includes computers, internet, printing, photocopying and many other services.

Smoking Policy

Smoking is prohibited inside the Safari Park Hotel building. There are designated smoking areas around the hotel, especially near the Jambo Conference Center.

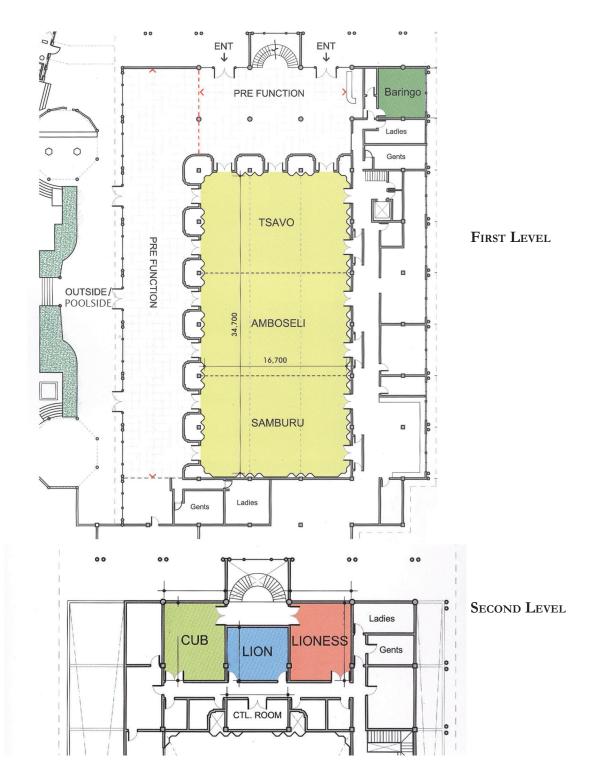
Emergency Contact Person

In the event of an emergency, Safari Park Hotel's Front Office Manager, Mr. Steven Nganga, is the emergency contact during the day for the duration of the conference. Mr. Nganga's phone number is +254 203633000.

Evaluation Forms

Please provide your feedback on the SIF. To continually improve we request, upon completion of the Forum, that each attendee take a few minutes to complete your evaluation. Complete evaluations can be returned to a SIF staff member or a volunteer.

JAMBO CONFERENCE CENTER FLOOR PLANS



AGENDA AT-A-GLANCE

| Day 1: Sunday, March 8, 2015 | | |
|--------------------------------|---|--|
| 17:30-20:00 | Commencement Reception and Exposé of a Somali Entrepreneur Amboseli and Tsavo Rooms | |
| Day 2: Mond | lay, March 9, 2015 | |
| 07:00-08:30 | Continental Breakfast, Forum Check-in, and Registration Check-in/Registration at the main entrance / Continental Breakfast in the Prefunction Room | |
| 08:30-09:30 | Welcome & Keynote Address Amboseli and Tsavo Rooms | |
| 09:30-10:00 | Session 1: Renewable Energy: The Challenges & Trends Amboseli and Tsavo Rooms | |
| 10:00-10:15 | Tea Break Prefunction Room | |
| 10:15-11:45 | Session 2: Sector Breakouts Concurrent sessions, see agenda details for specific locations | |
| 12:00-12:45 | Networking Lunch Nyama Choma Restaurant (located adjacent to Jambo Conference Center) | |
| 13:00-14:45 | Session 3: Business Growth Stage & Unlocking Capital Types Amboseli and Tsavo Rooms | |
| 15:00-16:30 | Session 4: Bi-lateral Programs & Business Support Amboseli and Tsavo Rooms | |
| 15:00-18:00 | Alternate Session 4 & 5: Practice Your Pitch (for pitch ring participants only) Cub Room | |
| 16:00-18:00 | Session 5: Trade Show Prefunction Room | |
| 18:15-20:00 | Buffet Dinner & Trade Show Awards Amboseli and Tsavo Rooms | |
| Day 3: Tuesday, March 10, 2015 | | |
| 07:30-08:30 | Continental Breakfast Prefunction Room | |
| 08:00-08:30 | Pitch Ring Participant Check-in Prefunction Room | |
| 08:30-12:00 | Session 6: Pitch Rings Concurrent sessions, see agenda details for specific locations | |

- 12:00-13:00 Networking Lunch and Closing Remarks Nyama Choma Restaurant
- 13:00-15:00 Session 7a: Women in the Private Sector Amboseli Room

Session 7b: Youth Entrepreneurship Workshop Samburu Room

Session 7c: The Power of Networks: Business Associations & BDS Services Workshop Tsavo Room

DETAILED AGENDA

Day 1: Sunday, March 8, 2015

15:30-17:30 Setting-up Trade Show Booths Prefunction Room

Upon SIF check-in, you will receive a booth assignment. Take this time to set up your Trade Show booth.

15:30-20:00 Forum Registration and Check-in Outside (in front of Prefunction Room)

Bring official government identification upon check-in and registration for the Somali Investment Forum.

17:30-20:00 Commencement Reception and Exposé of a Somali Entrepreneur Amboseli and Tsavo Rooms

Light fare and beverages will be provided at the Reception. The Commencement Reception provides attendees the opportunity to begin networking over snacks. Following a brief welcome addresses, to set the stage for the forum the Keynote Speaker will interview two successful Somali entrepreneurs during the "Exposé of a Somali Entrepreneur" to hear their story on the path to success.

Speakers:

| Welcome Address: | Lee Sorensen Director, Shuraako |
|------------------|---|
| Interviewer: | Shari Berenbach President & CEO, U.S. African Development Foundation |
| Interviewee: | Sayid Ali Abdi General Manager, Golis Solar Energy |
| Interviewee: | Mohamud A. Farah Chief Executive Officer, SMPC |

Day 2: Monday, March 9, 2015

07:00-08:30 Continental Breakfast, Forum Check-in, and Registration Check-in/Registration at the main entrance / Continental Breakfast in the Prefunction Room

If you haven't done so already, officially check into the Forum. Show official government identification upon check-in and registration. Continental break-fast will be provided.

08:30-09:30 Welcome & Keynote Address Amboseli and Tsavo Rooms

Shuraako, the U.S. Embassy Nairobi, and the World Bank Group will provide introductory and welcome remarks to the SIF; while the Keynote Speaker will highlight the critical nature of investment for economic growth in the Somali context, elaborate on the Entrepreneur Ecosystem, and set the stage for various Forum sessions.

Speakers:

| Introductions | Lee Sorensen Director, Shuraako |
|-----------------|--|
| Welcome Remarks | Brian Phipps Deputy Special Representative for Somalia, U.S. Department of State |
| Welcome Remarks | Manuel Moses Head East Africa, World Bank Group |
| Keynote Address | Shari Berenbach President and Chief Executive Officer, U.S. African Development Foundation |

09:30-10:00 Plenary Session 1: Renewable Energy: The Challenge & Trends Amboseli and Tsavo Rooms

Unreliable and costly energy is a common challenge to all Somali businesses. This session explores the response of Renewable Energy to the challenge of reliable and affordable electrification, including the potential for micro-grids.

| Facilitator: | Lee Sorensen Director, Shuraako |
|--------------|--|
| Panelists: | Alasdair Miller Renewable Energy Specialist, IFC Ethiopia Anders Haunch Investment Director & Partner, Frontier Investment Management |
| | Abdirahman Abdilahi Universiti Teknologi Malaysia |
| | Idiris Hamud Jibril Vice Chairman, Aloog Energy |
| | Sayid-Ali Abdi General Manager, Golis Solar Energy |

10:00-10:15 Tea Break Prefunction Room

10:15-11:45 Sessions 2: Sector Breakouts

Entrepreneurs and investors will have in-depth sector discussions. Panelists will speak specifically to the current opportunities, trends, challenges and common needs faced within each sector. The second half of the session will be open to audience participation with the goal of arriving at key recommendations stakeholders can act upon to address sector needs.

Session 2a: Agriculture & Livestock Amboseli Room

| Facilitator: | Abdikarim Gole Field Manager, Somaliland, Shuraako |
|----------------------|--|
| Panelists: | Abdullahi Warsame Deputy Director, U Soo Godol |
| | Ali Mohamed Guled Manager, Somali Livestock Development Umbrella |
| | Mahad Dimbil President & CEO, Dimbil Group |
| | Maryam Yusuf Omar Chairperson, Barwaaqo Marketing and Catering Services |
| | Saida Egal Chairperson, Al Nur Mixed Farm |
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| | n 2b: Fishing & Marine Resources uru Room |
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| Samb | Andrew Read |
| Samb Facilitator: | u ru Room Andrew Read Somalia Fisheries Coordinator, FAO Somalia Jama Mohamoud Ali |
| Samb Facilitator: | Andrew Read Somalia Fisheries Coordinator, FAO Somalia Jama Mohamoud Ali Chairman, CAFCO Jorge Torrens |

| | Session 2c: Hospitality Lion Room |
|--------------|--|
| Facilitator: | Alexandria Wise Associate Director, Shuraako |
| Panelists: | Ahmed Elmi Yusuf Shiddo Owner, Zamira Hotel |
| | Dayib Ali Mohamed Senior Lecturer, East Africa University |
| | Liban Abdulkadir Zoppe Director General, Hotel Eden |
| | Mohamed A. Abdi Secretary General, Somalia Real Estate Association |
| | Session 2d: Renewable Energy Cub Room |
| Facilitator: | Anders Pedersen Energy Specialist, World Bank |
| Panelists: | Adhan Haji Private Sector Development & Growth Adviser, DFID Somalia |
| | Aidarus Abubakar Managing Director, SolarGen Technologies Ltd. |
| | Alasdair Miller Renewable Energy Specialist, IFC Ethiopia |
| | Anders Haunch Investment Director & Partner, Frontier Investment Management |
| | Eng. Samatar Omar Mohamoud Deputy Director, SECCCO |
| | John Glassmire Senior Energy Analyst, HOMER Energy |
| | Khadar Ibrahim Warsame General Manager, Beder Energy |
| | Session 2e: Services & Retail Tsavo Room |
| Facilitator: | TBD |
| Panelists: | Ahmed Dirie Mohamed Manager, Ihsaan Accounting & Business Consulting |

Somali Investment Forum

Mohammed Hussein Owner, National Fuel Station

Omar Abdullahi Isse Chief Executive Officer, KEEPS

Session 2f: Healthcare Lioness Room

| Facilitator: | Lee Sorensen Director, Shuraako | |
|---------------|---|--|
| Panelists: | Brigitte Awad Board Member & Quality Manager, Burao German Hospital | |
| | Dr. Mohamed Hussein Bodaye General Practitioner & Hospital Manager, Andalus Medical Centre and Blue Star Tertiary Health Centre | |
| | Dr. Abdisalam Hassan Abdi Independent Consultant (to the Ministry of Health in Puntland & Puntland Medical Center) | |
| | Faysal Ahmed Warsame Chief Executive Officer, Qaran Medical Center | |
| 12:00-12:45 | :45 Networking Lunch Nyama Choma (located adjacent to Jambo Conference Center) | |
| | A full lunch, buffet style, will be provided. This is an excellent networking opportunity. | |
| 13:00-14:45 | Plenary Session 3: Business Growth Stage & Unlocking Capital Types Amboseli and Tsavo Rooms | |
| | The first 15 minutes of this session will explore the unique needs that business- es face at each business growth stage. Particularly, what are the capital needs at each phase – start-up, growth, and maturity – and what is the most effective capital type. The majority of the session will be dedicated to 'Unlocking Capital Types'. Panelists representing the capital continuum will describe the different types of capital available, typical funding ranges, investment criteria, and what is required of entrepreneurs to successfully solicit investment. | |
| Facilitators: | Lee Sorensen Director, Shuraako | |
| | Thierry Mahieux Rural Finance & Enterprise Development Consultant | |

Panelists:

| Name: | Role in the Capital Continuum: | Title & Organization: |
|-------------------------|--|--|
| Fadumo Ali | Microfinance | Founder & Chairwoman, Kaaba MFI |
| Lee Sorensen | Philanthropic Capital | Arsenault Family Foundation |
| Justin Sykes | Philanthropic Capital | Director of Microenterprise, Silatech |
| Ibrahim Yusuf | Private Equity | Executive Director, Horn of Africa Business Association |
| Liban Egal | Diaspora Investor | Founder and Chairman, First Bank Somalia |
| Hassan A. Yusuf | Domestic Finance | Chief Executive Officer, International Bank of Somalia |
| Pedro De Vasconcelos | Donor-backed Private Sector Initiatives | Manager Financing Facility for Remit- tances, IFAD |

14:45-15:00 Tea Break Prefunction Room

15:00-16:30 Session 4: Bi-lateral Programs & Business Support Amboseli and Tsavo Rooms

This session provides a platform for bi-lateral organizations to highlight their pro-trade, pro-investment, and pro-business programming and support of Somali businesses.

| Facilitator: | Alexandria Wise Associate Director, Shuraako |
|--------------|---|
| Panelists: | Tyler Beckelman Office Director, USAID Somalia |
| | Representative World Bank Group |
| | Adhan Haji Private Sector Development & Growth Adviser, DFID Somalia |
| | Connie Newman Special Programs, U.S. African Development Foundation |
| | Andrew Read Somalia Fisheries Coordinator, FAO Somalia |
| | Judith Otieno Gender Programme Analyst, Gender Unit, UNDP |
| | |

Pedro De Vasconcelos Manager Financing Facility for Remittances, IFAD Laura Smeets Investor Matchmaker, BiD Network Justin Sykes Director of Microenterprise, Silatech

15:00-18:00 Alternate Session 4 & 5: Practice Your Pitch (for pitch ring participants only) Cub Room

For Entrepreneurs who have registered for the Pitch Ring, they can practice their pitch with experts who will provide feedback.

Facilitator: BiD Network

16:00-18:00 Session 5: Trade Show Prefunction Room

Entrepreneurs and other exhibitors (BDS providers, investment funds, NGOs, etc.) will be at their booths to network, explain their offerings, and engage with Forum participants.

18:15-20:00 Buffet Dinner & Trade Show Awards Amboseli and Tsavo Rooms

Full dinner, buffet style, will be provided. This evening is an ideal networking opportunity for attendees. Trade Show booth awards will be announced.

Day 3: Tuesday, March 10, 2015

07:30 – 08:30 Continental Breakfast Prefunction Room

A continental breakfast will be provided to all Forum registrants.

08:00 – 08:30 Pitch Ring Participant Check-in Prefunction Room

Entrepreneurs pre-qualified for the Pitch Ring must check-in prior to their presentation and confirm their room and time assignment.

8:30 - 12:00 Session 6: Pitch Rings Tsavo, Cub, Lion, and Lioness Rooms

Pre-qualified entrepreneurs will pitch their business and their investment need directly to investors with pledged capital. This is a closed session to the public; and all entrepreneurs and investors were pre-qualified prior to the Forum.

- 09:00-12:00 Trade Show Continuation (optional) Prefunction Room
- 10:00-10:15 Tea Break Prefunction Room
- 12:00-13:00
 Networking Lunch and Closing Remarks

 Nyama Choma Restaurant (located adjacent to Jambo Conference Center)

 A full lunch, buffet style, will be provided. This is an excellent networking opportunity.
- 13:00-15:00 Session 7: Specialized Workshops Session 7a: Women in the Private Sector Samburu Room

Building upon UNDP's report on "The Role of Somali Women in the Private Sector", this session is for women in the private sector – business owners, aspiring entrepreneurs, and those who support businesses, such as NGOs. The session will explore the unique challenges and support services available for Somali women to encourage business prosperity.

Facilitators:

Judith Otieno Gender Programme Analyst-Gender Unit, UNDP

Saida Hersi Chairperson, Al Nur Mixed Farm

Session 7b: Youth Entrepreneurship Workshop Amboseli Room

This workshop will instruct young entrepreneurs on what it takes to go from a business concept to a start-up, and the support services available to help them get there.

Facilitator: Justin Sykes Director of Microenterprise, Silatech

Panelists:

Amaal Ali Abukar Project Officer, Silatech Khalid Hassan Country Representative, Somalia/Somaliland, Spark Mustafa Othman Communication and Technology Manager, Shaqodoon

Session 7c: The Power of Networks: Business Association Workshop & BDS Services Workshop

Tsavo Room

This session is intended for business associations, chambers of commerce, business developments support organizations, universities, technical colleges, and cooperatives. The aim is to highlight the power of networks to support the business community; whether that's contributing to the public policy dialogue, promoting business legislation, advocating for quality standards, creating new training programs, etc.

| Facilitators: | Lee Sorensen |
|---------------|--------------------|
| | Director, Shuraako |

15:00-15:30 Tea Break Prefunction Room

KEYNOTE SPEAKER BIOGRAPHY



Shari Berenbach U.S. African Development Foundation



Shari Berenbach is the President and Chief Executive Officer of the U.S. African Development Foundation, a public corporation that supports African-led development by providing technical support and seed grants to grassroots enterprises, benefitting underserved populations across Africa.

Her distinguished 30-year career spans from microfinance to international banking. Most recently, at USAID, Ms. Berenbach directed the Office of Microenterprise & Private Enterprise Promotion, increasing the reach of financial and market resources to rural areas and smallholder farmers. A pioneer in the impact investing field, Ms. Berenbach spent more than a decade as President and CEO of the Calvert Foundation, a \$300 million non-profit financial intermediary that mobilizes capital from social investors to meet critical financing needs in communities.

Ms. Berenbach's earlier international development work included in-country programming in more than two dozen countries in Africa, Asia and Latin America. Ms. Berenbach served as an Investment Officer at the International Finance Corporation, and also has held private sector positions at Solomon Brothers, Citigroup and a start-up telecommunications firm, Radio Movil Digital.

Ms. Berenbach holds an MBA in Finance from Columbia Business School, an MA in Latin American Studies from UCLA, and an undergraduate degree in Political Science from UC Berkeley. Ms. Berenbach previously served on the Not-for-Profit Advisory Committee of the Financial Accounting Standards Board and is currently on the Board of Directors of the Calvert Foundation.



Shuraako, the primary organizer of the Somali Investment Forum, is a nonprofit implementation project of the One Earth Future Foundation (OEF), operating throughout Somalia. Shuraako believes that healthy markets and good governance mutually support one another. Shuraako, Somali for partnership, facilitates investment in promising Somali-based

businesses, which fosters a marketplace that encourages economic development and stability throughout the country.

Shuraako itself is not an investor; rather it acts as a neutral broker, evaluating and managing potential investments, creating relationships throughout the supply chain, and structuring Islamic-finance compliant investments. In the process, Shuraako hopes to catalyze economic development by expanding markets for goods and services and encouraging investment and trade, which together stimulate job creation. Shuraako believes that these efforts will culminate in a stronger private sector, which will contribute to greater peace and stability by means of better governance.

Since mid-2013, Shuraako has been operating on-the-ground in Somalia. Today, there are two permanent offices located in Hargeisa and Garowe, with a mobile office in Mogadishu. Business proposals are accepted from all parts of the country and responded to based on merit. Our activities include a facilitated investment portfolio spread across 37 deals, nonprofit consultation and management services to impact funds, and convening stakeholders to promote dialogue that strengthens policy frameworks and encourages private sector growth. Shuraako will consider any merit-worthy business regardless of sector; however, historically our top three sectors (in descending order by investment size) have been fishing, agriculture, and livestock.

In the short time Shuraako has operated in the country, direct Job creation from the 37 investments is projected to be 711 jobs, of which 287 are jobs for women. Shuraako recently facilitated the creation of the Somaliland Youth Enterprise fund which works with a local MFI partner (Kaaba Microfinance Institution), Silatech, Kiva, and the Arsenault Family Foundation as funders. This fund targets youth entrepreneurs ages 18 - 35 and anticipates funding over 130 entrepreneurs.

THANK YOU TO OUR SPONSORS & PARTNERS

Thank you to all our strategic partners, scholarship sponsors, speakers, panelist, and facilitators for participating in and contribution to the Somali Investment Forum. A special thank you to the co-hosts who brought this event to life.



A special thank you to *Jubba Airways* for providing logistical support to attendees of the Somali Investment Forum.

